



# THE DISTRICT OF NORTH VANCOUVER

## 2021 – 2025 FINANCIAL PLAN BYLAW

### BYLAW 8502

Effective Date – April 12, 2021

#### CONSOLIDATED FOR CONVENIENCE ONLY

This is a consolidation of the bylaws below. The amending bylaws have been combined with the original bylaw for convenience only. This consolidation is not a legal document. Certified copies of the original bylaws should be consulted for all interpretations and applications of the bylaw on this subject.

#### Original Bylaw

Bylaw 8502

#### Date of Adoption

April 12, 2021

#### Amending Bylaw 8546

**Date of Adoption**  
December 13, 2021

The bylaw numbers in the margin of this consolidation refer to the bylaws that amended the principal bylaw (2021–2025 Financial Plan Approval Bylaw 8502, 2021 Amending Bylaw 8504, 2021 (Amendment 1)). The number of any amending bylaw that has been repealed is not referred to in this consolidation.

# **The Corporation of the District of North Vancouver**

## **Bylaw 8502**

A bylaw to approve the 2021 Financial Plan for the five years ending December 31, 2025 pursuant to section 165 of the *Community Charter*

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The Council for The Corporation of the District of North Vancouver enacts as follows:

### **Citation**

1. This bylaw may be cited as “2021-2025 Financial Plan Bylaw 8502, 2021”.

### **Approval of Financial Plan**

2. The 2021-2025 Financial Plan, as set out in Schedule A, for the five years ending December 31, 2025 is approved.

### **Reserve Fund Appropriations**

3. The 2021-2025 Financial Plan reserve fund appropriations, as set out in Schedule C, are approved.

**Schedule A to Bylaw 8502**  
**District of North Vancouver**  
**2021-2025 Financial Plan**  
**(\$000)**

	2020	2021	2022	2023	2024	2025
<b>Revenue</b>						
Taxation	111,908	117,287	122,073	128,293	133,532	138,235
Sales, Fees, and Other User Charges	98,008	105,398	104,746	109,570	114,865	121,008
Developer Contributions	14,932	5,565	19,487	11,979	15,310	11,259
Grants and Other Contributions	14,330	8,466	3,193	6,670	3,161	2,047
Investment Income	4,963	3,521	4,022	4,597	4,696	4,976
Penalties & Interest on Taxes	825	870	887	905	923	942
	244,966	241,107	254,408	262,014	272,487	278,467
<b>Proceeds from Borrowing</b>	3,625	15,565	28,512	7,631	2,350	5,700
<b>Appropriations from:</b>						
Capital Committed Funds	-	-	-	-	-	-
Operating Reserves	7,792	9,809	6,002	4,186	1,526	1,961
Capital Reserves	79,681	75,944	91,883	97,649	66,179	89,956
	87,473	85,753	97,885	101,835	67,705	91,917
<b>Source of Funds</b>	<b>\$ 336,064</b>	<b>\$ 342,425</b>	<b>\$ 380,805</b>	<b>\$ 371,480</b>	<b>\$ 342,542</b>	<b>\$ 376,084</b>
<b>Operating Expenditures</b>						
Community Services	40,854	43,134	43,567	44,415	45,445	46,155
Planning and Development	13,062	14,298	13,531	13,711	13,779	13,953
Protective Services	43,965	46,153	46,296	47,095	48,062	49,079
Transportation and Engineering	9,345	9,145	9,066	9,081	9,329	9,444
Utilities	48,427	49,796	53,914	59,039	65,100	72,096
Governance and Admin	17,415	18,405	17,151	15,151	15,017	15,495
	173,068	180,931	183,525	188,492	196,732	206,222
<b>Capital Expenditures</b>	89,238	99,525	122,787	111,732	69,078	92,864
<b>Debt Service</b>	2,762	2,762	2,942	3,718	5,868	5,868
<b>Contributions to:</b>						
Operating Reserves	9,414	3,697	3,907	6,273	7,596	8,338
Capital Reserves	61,582	55,510	67,644	61,265	63,268	62,792
	70,996	59,207	71,551	67,538	70,864	71,130
<b>Use of Funds</b>	<b>\$ 336,064</b>	<b>\$ 342,425</b>	<b>\$ 380,805</b>	<b>\$ 371,480</b>	<b>\$ 342,542</b>	<b>\$ 376,084</b>

## Schedule B to Bylaw 8502

### District of North Vancouver

### 2021 Revenue Disclosure Statement

#### Revenue from each Funding Source

The proportion of total revenue to be raised from each funding source in 2021 is shown in the table to the right. Property tax is an indirect tax on wealth and accounts for the greatest proportion of municipal revenues. The system of property taxation is relatively easy to administer and understand. It provides a stable and consistent source of revenue for services that provide general community benefits that can be often difficult to fund on a user-pay basis.

Funding Source	% Revenues	
	2020	2021
Taxation		
Property Value Taxes	45.0%	45.7%
Parcel Taxes	0.0%	0.0%
Sales, Fees and User Charges	39.4%	41.1%
Other Sources	14.1%	7.2%
Proceeds From Borrowing	1.5%	6.1%
TOTAL	100%	100%

Sales, fees and user charges form the second largest portion of planned revenue. Many municipal services, such as water and sewer usage, can be measured and charged on a user-pay basis. This methodology strives to fairly distribute the costs of a municipal service to those who make use of it. Other services (e.g. recreation) which have both a private and community benefit are funded through both user fees and municipal taxes.

Other sources of revenue include developer contributions, government grants and other external contributions. These sources of revenue are difficult to predict and can fluctuate significantly from year to year. In 2021, government grants and developer contributions in the form of community amenity contributions are expected to decrease.

Proceeds from borrowing make up the last source of funding and is used for asset replacement or acquisition of new assets.

#### Property Tax Burden

The property tax burden for each property class is shown in the table on the right. The tax distribution detailed for 2021 is consistent with the current tax strategy approved by Council in 2009 that aligns the District tax rates with the average for Metro Vancouver, or the capped rate (if applicable) and relevant Ports Property Tax Act impacts. This strategy considers some shifting of the tax burden between classes if the tax base for a property class is not sufficient to be corrected by investment alone. It is expected that the competitiveness of the municipality as a place to do business will benefit from this policy. Ensuring policy objectives continue to support the taxpayers, the District continues to work with the Province to achieve solutions to inequalities presented in Provincial Port regulations as well as attaining workable solutions to assessment valuation issues affecting the success of select small businesses. Council's tax strategy is based on the principles of equity, fairness, and responsiveness to community goals. Proportionate relationships between property classes can be affected by Council's economic policies, provincially legislated tax incentive programs and new permissive and statutory exemptions.

Property Class	% Property Tax	
	2020	2021
Residential	71.7%	71.8%
Utilities	0.2%	0.2%
Major Industry	10.2%	10.1%
Light Industry	0.9%	0.9%
Business	16.7%	16.7%
Recreation	0.3%	0.3%
TOTAL	100.0%	100.0%

**Permissive Tax Exemptions**

Permissive tax exemptions represent approximately \$453,721 in foregone tax revenues. Council grants permissive tax exemptions based on Section 224 of the Community Charter on “use of property” not based upon the charitable status of the organization as a whole. Organizations that contribute to the well-being of citizens within the municipality by improving their quality of life and effectively enhancing community services are eligible.

**8546**

**Schedule C to Bylaw 8502**  
**District of North Vancouver**  
**2021 Capital Plan Reserve Fund Appropriations**  
(\$000's)

		DISTRICT RESERVES								DEVELOPER/PRIVATE			OTHERS		SURPLUS
Program	Cost	EXISTING CAPITAL			LAND AND HOUSING		NEW CAPITAL			DEVELOPMENT			OTHERS		General Surplus
		Infrast. Reserve	Fleet & Equipment	Utilities	Land	Housing	Transp. & Mobility	Community Health & Safety	Climate and Innovation	Develop. Cost Charges	Community Amenity Contrib.	Offsite/ Private	Borrowing	Grants	
NEW CAPITAL AND INITIATIVES															
Civic Facilities & Equipment															
Operations Facilities & Equipment															
Fire Truck Replace / Upgrade	1,430	-	1,400	-	-	-	-	30	-	-	-	-	-	-	-
Fleet & Equipment Additions	135	-	-	135	-	-	-	-	-	-	-	-	-	-	-
Operations Centre Study & Minor Upgrades	740	740	-	-	-	-	-	-	-	-	-	-	-	-	-
Upgrades and GHG Reductions	1,783	1,783	-	-	-	-	-	-	-	-	-	-	-	-	-
Climate Adaptation, Mitigation & Natural Hazards															
Adaptation															
Culvert Upgrades - Marion Road 2021	355	-	-	178	-	-	-	-	-	-	-	178	-	-	-
Flood Protection - Maplewood and Upper Mackay Creek	1,470	18	-	1,144	-	-	-	-	-	158	-	-	-	150	-
Panorama Creek - Channel Upgrades	480	-	-	240	-	-	-	-	-	-	-	240	-	-	-
Wildfire Program (Equipment Phase 1& 2, Provincial Program)	1,129	-	-	-	-	-	-	979	-	-	-	-	-	150	-
Mitigation															
Corporate Emissions - Audit Top Emitters	250	-	-	-	-	-	-	-	250	-	-	-	-	-	-
Electric Vehicle Charging Stations (RCMP)	22	22	-	-	-	-	-	-	-	-	-	-	-	-	-
Community Facilities, Arts & Culture															
Community Facilities															
Lynn Creek Community Centre	6,247	6,247	-	-	-	-	-	-	-	-	-	-	-	-	-
Old Delbrook Community Centre Decommission	300	-	-	-	-	-	-	300	-	-	-	-	-	-	-
Seymour / Maplewood Community Hub	105	20	-	-	-	-	-	55	-	-	30	-	-	-	-
Community Plazas															
Plazas – Developer contributed	2,500	-	-	-	-	-	-	-	-	-	-	2,500	-	-	-
Library, Archives & Exhibits															
Electric Vehicle	50	-	-	-	-	-	-	-	-	-	-	-	-	-	50
Book Carts Replacement and Upgrade	70	35	-	-	-	-	-	35	-	-	-	-	-	-	-
Website Redesign	120	-	-	-	-	-	-	120	-	-	-	-	-	-	-
Facility Upgrades Phase 2- Planning	100	80	-	-	-	-	-	20	-	-	-	-	-	-	-
Public Art & Heritage															
Lynn Creek Public Art	800	-	-	-	-	-	-	-	-	-	800	-	-	-	-
Lynn Valley Public Art	400	-	-	-	-	-	-	-	-	-	400	-	-	-	-

		DISTRICT RESERVES								DEVELOPER/PRIVATE			OTHERS		SURPLUS
		EXISTING CAPITAL			LAND AND HOUSING		NEW CAPITAL			DEVELOPMENT			OTHERS		
Program	Cost	Infrastr. Reserve	Fleet & Equipment	Utilities	Land	Housing	Transp. & Mobility	Community Health & Safety	Climate and Innovation	Develop. Cost Charges	Community Amenity Contrib.	Offsite/Private	Borrowing	Grants	General Surplus
<b>Lands &amp; Real Estate</b>															
Other Lands															
Old Dollarton Land Purchase	4,900	-	-	-	4,900	-	-	-	-	-	-	-	-	-	-
<b>Parks &amp; Open Spaces</b>															
Community Parks															
Lynn Valley Kirkstone Pathways and Lighting upgrades	250		-	-	-	-	-	-	-	30	220	-	-	-	-
Myrtle Park Multi-Purpose Sports Box	600	600													
Parks Fleet Addition - Field Arborist	50	-	-	-	-	-	-	50	-	-	-	-	-	-	-
District Level Parks															
Cates Park Facilities Expansion	200	1,292	-	-	-	-	-	200	-	174	-	-	-	(1,466)	-
Lynn Canyon Park Central Area	105	-	-	-	-	-	105	-	-	-	-	-	-	-	-
Urban Park Playgrounds	45	-	-	-	-	-	-	45	-	-	-	-	-	-	-
Sport Fields															
Argyle Artificial Turf Field	3,500	-	-	-	-	-	-	1,750	-	-	-	-	1,750	-	-
Delbrook Park Fieldhouse	700	575	-	-	-	-	-	-	-	125	-	-	-	-	-
Sport Field Minor Upgrades & Safety Standards	133	83	-	-	-	-	-	50	-	-	-	-	-	-	-
William Griffin Artificial Turf Field - Structural	300	300	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Public Safety</b>															
Fire & Rescue															
Maplewood Fire & Rescue Facility & Site Remediation	6,081	(6,591)	-	-	-	-	-	-	-	-	-	-	12,672	-	-
Operations Facilities & Equipment															
Fire Facilities & Equipment	56	10	-	-	-	-	-	46	-	-	-	-	-	-	-
Fire Fleet Addition - Decontamination System	26	-	-	-	-	-	-	26	-	-	-	-	-	-	-
Fire Technology Improvements	40	-	-	-	-	-	-	40	-	-	-	-	-	-	-
Minor Fire Facility & Equipment Improvements	150	-	-	-	-	-	-	150	-	-	-	-	-	-	-
Deep Cove Camera & Weather System	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Social &amp; Supportive Housing</b>															
Social Housing															
Capilano / Marine - West 16th Supportive Housing	960	-	-	-	-	960	-	-	-	-	-	-	-	-	-
Lynn Valley - Kiwanis Seniors Living	1,346	-	-	-	-	1,346	-	-	-	-	-	-	-	-	-
<b>Technology</b>															
Fibre Optic Network															
Network Extensions (LG, Lower Lynn, Maplewood)	518	174	-	-	-	-	-	200	-	-	-	-	-	586	(42)

		DISTRICT RESERVES									DEVELOPER / PRIVATE			OTHERS		SURPLUS
		EXISTING CAPITAL			LAND AND HOUSING		NEW CAPITAL			DEVELOPMENT			OTHERS			
Program	Cost	Infrast. Reserve	Fleet & Equipment	Utilities	Land	Housing	Transp. & Mobility	Community Health & Safety	Climate and Innovation	Develop. Cost Charges	Community Amenity Contrib.	Off site/ Private	Borrowing	Grants	General Surplus	
Transportation																
Active Transportation																
Cycling - Equipment	150	-	-	-	-	-	150	-	-	-	-	-	-	-	-	
Cycling Routes																
CNV border-Harbour Ave (Main St Cycle Link)	150	-	-	-	-	-	-	-	-	-	-	-	150	-	-	
Edgemont - Queensdale	350	-	-	-	-	-	350	-	-	-	-	-	-	-	-	
Lions Gate Village-CNV Border	420	-	-	-	-	-	300	-	-	-	-	-	-	120	-	
Lynn Valley TC - Lynn Creek TC (East)	150	-	-	-	-	-	150	-	-	-	-	-	-	-	-	
Lynn Valley TC - Lynn Creek TC (West)	700	-	-	-	-	-	700	-	-	-	-	-	-	-	-	
Lynn Valley TC - Lynn Headwaters Park	180	-	-	-	-	-	180	-	-	-	-	-	-	-	-	
West Van border - Tatlow Ave (Marine Dr Cycle Link)	250	-	-	-	-	-	-	-	-	-	-	-	63	187	-	
Minor Projects Outside Centres (MPOC)	75	-	-	-	-	-	75	-	-	-	-	-	-	-	-	
Safety & Mobility																
Safety & Active Transportation	287	177	-	-	-	-	45	-	-	65	-	-	-	-	-	
Safety & Traffic Calming	390	-	-	-	-	-	140	-	-	-	-	-	250	-	-	
Emergency Response Facilities	75	-	-	-	-	-	75	-	-	-	-	-	-	-	-	
Sidewalks																
Forsman	142	-	-	-	-	-	-	-	-	-	-	142	-	-	-	
Upper Capilano - Montroyal Blvd (South)	50	-	-	-	-	-	50	-	-	-	-	-	-	-	-	
Lynn Valley - Frederick (North)	510	-	-	-	-	-	210	-	-	-	-	-	300	-	-	
Seymour - Dollarton (North) 2021	330	-	-	-	-	-	-	-	-	-	-	-	330	-	-	
Urban Trails																
Fairmont Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Spirit Trail (Eastern Segment)	150	-	-	-	-	-	50	-	-	-	-	-	50	50	-	
Roads & Bridges																
Road Upgrades - Centres	3,250	-	-	-	-	-	-	-	-	-	250	3,000	-	-	-	
Street Lighting Upgrade	600	300	-	-	-	-	300	-	-	-	-	-	-	-	-	
Traffic Safety & Monitoring - Railway Crossings	455	-	-	-	-	-	455	-	-	-	-	-	-	-	-	
Transit																
MOTI Partnership Project - Lower Lynn Connectivity	900	-	-	-	-	-	400	-	-	-	500	-	-	-	-	
Upgrades to Transit Shelters, Transit Stops	294	-	-	-	-	-	164	-	-	-	-	-	-	129	-	
Utilities																
Storm Water Utility																
Culvert Replacements	3,250	-	-	2,860	-	-	-	-	-	390	-	-	-	-	-	
Utility Mains																
Sewer Main Upgrades Town Centers	6,559	-	-	9	-	-	-	-	-	891	-	5,659	-	-	-	
Storm Main Upgrades Town Centers	550	-	-	4	-	-	-	-	-	547	-	-	-	-	-	
Waste Management																
Waste Management Equipment	250	-	50	200	-	-	-	-	-	-	-	-	-	-	-	
Contingency																
Capital Plan Contingency	1,144	72	100	615	-	-	181	18	-	-	-	158	-	-	-	
New Capital and Initiatives Total	60,057	5,936	1,550	5,384	4,900	2,305	4,080	4,114	250	2,380	2,200	11,877	15,565	(94)	(322)	



		DISTRICT RESERVES								DEVELOPER/PRIVATE			OTHERS		SURPLUS
Program	Cost	EXISTING CAPITAL			LAND AND HOUSING		NEW CAPITAL			DEVELOPMENT			OTHERS		General Surplus
		Infrast. Reserve	Fleet & Equipment	Utilities	Land	Housing	Transp. & Mobility	Community Health & Safety	Climate and Innovation	Develop. Cost Charges	Community Amenity Contrib.	Offsite/Private	Borrowing	Grants	
EXISTING CAPITAL															
Civic Facilities & Equipment															
General Provision - All Facilities															
Facility Maintenance Block Funding	306	306	-	-	-	-	-	-	-	-	-	-	-	-	-
Operations Facilities & Equipment															
DNV Municipal Hall	287	177	-	-	-	-	-	-	-	-	-	-	-	110	-
Facility Maintenance Block Funding															
Fleet Services	1,228	-	1,228	-	-	-	-	-	-	-	-	-	-	-	-
Garbage Compacting Containers	50	-	-	50	-	-	-	-	-	-	-	-	-	-	-
Operations Centre	359	359	-	-	-	-	-	-	-	-	-	-	-	-	-
Overhead	542	542	-	-	-	-	-	-	-	-	-	-	-	-	-
Store Improvement	40	40	-	-	-	-	-	-	-	-	-	-	-	-	-
Community Facilities, Arts & Culture															
Community Facilities															
Deep Cove Cultural Centre	10	10	-	-	-	-	-	-	-	-	-	-	-	-	-
Lynn Valley Preschool	15	15													
Lynnmour Jaycee House	30	30	-	-	-	-	-	-	-	-	-	-	-	-	-
Mollie Nye House	8	8	-	-	-	-	-	-	-	-	-	-	-	-	-
Museum Equipment	14	14	-	-											
Pemberton Community Centre	46	46													
Recreation Equipment	217	217	-	-	-	-	-	-	-	-	-	-	-	-	-
Recreation Facilities	1,153	1,118	-	-	-	-	-	-	-	-	-	-	-	35	-
Recreation Technology	133	133	-	-	-	-	-	-	-	-	-	-	-	-	-
Library, Archives & Exhibits															
Library Collection	593	593	-	-	-	-	-	-							
Library Facilities & Equipment	175	160	-	-	-	-	-		15						
Library Technology	228	228	-	-	-	-	-	-	-	-	-	-	-	-	-
Museum Facilities	84	84	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Art & Heritage															
Public Art	50	50	-	-	-	-	-	-	-	-	-	-	-	-	-
Lands & Real Estate															
Other Lands															
Commercial Buildings Provision	30	30	-	-	-	-	-	-	-	-	-	-	-	-	-
Lynn Valley Village	5	5	-	-	-	-	-	-	-	-	-	-	-	-	-
Parks & Open Spaces															
Community Parks															
Deep Cove Canoe & Kayak Centre	13	13	-	-	-	-	-	-	-	-	-	-	-	-	-
Lynn Canyon Park	69	69	-	-	-	-	-	-	-	-	-	-	-	-	-
Overhead	152	152	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Golf	876	876	-	-	-	-	-	-	-	-	-	-	-	-	-
Road Network - Other	19	19	-	-	-	-	-	-	-	-	-	-	-	-	-
Urban Parkland	2,003	1,913	-	-	-	-	-	90	-	-	-	-	-	-	-
Natural Parkland & Alpine Trails															
Natural Parkland	495	495	-	-	-	-	-	-	-	-	-	-	-	-	-
Overhead	34	34	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport Fields															
Overhead	5	5	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport Fields	189	189	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety															
Fire & Rescue															
Fire Facilities & Equipment	682	457	225	-	-	-	-	-	-	-	-	-	-	-	-
Police Services	6,592	6,592	-	-	-	-	-	-	-	-	-	-	-	-	-
Police Facilities & Equipment															

		DISTRICT RESERVES								DEVELOPER/PRIVATE			OTHERS		SURPLUS	
Program	Cost	EXISTING CAPITAL			LAND AND HOUSING		NEW CAPITAL			DEVELOPMENT			OTHERS		General Surplus	
		Infrast. Reserve	Fleet & Equipment	Utilities	Land	Housing	Transp. & Mobility	Community Health & Safety	Climate and Innovation	Develop. Cost Charges	Community Amenity Contrib.	Offsite/Private	Borrowing	Grants		
Technology	135	135	-	-	-	-	-	-	-	-	-	-	-	-	-	
Applications & Hardware																
Application Enhancements	722	722	-	-	-	-	-	-	-	-	-	-	-	-	-	
Business Systems Specialists	330	330	-	-	-	-	-	-	-	-	-	-	-	-	-	
Corporate Hardware Refresh	326	326	-	-	-	-	-	-	-	-	-	-	-	-	-	
Digital Transformation	750	750	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transportation																
Active Transportation																
Sidewalk	550	500	-	-	-	-	50	-	-	-	-	-	-	-	-	
Roads & Bridges																
Overhead	454	454	-	-	-	-	-	-	-	-	-	-	-	-	-	
Road Network - Other	227	227	-	-	-	-	-	-	-	-	-	-	-	-	-	
Road Network - Paving	4,525	4,195	-	-	-	-	-	-	-	-	-	-	-	330	-	
Road/Utility Development Opportunities	300	300	-	-	-	-	-	-	-	-	-	-	-	-	-	
Street Lighting	190	190	-	-	-	-	-	-	-	-	-	-	-	-	-	
Traffic Operations	270	270	-	-	-	-	-	-	-	-	-	-	-	-	-	
Utilities																
Storm Water Utility																
Overhead	205	-	-	181	-	-	-	-	-	24	-	-	-	-	-	
Special Watercourses	2,384	-	-	2,104	-	-	-	-	-	280	-	-	-	-	-	
Storm Main	430	-	-	379	-	-	-	-	-	51	-	-	-	-	-	
Utility Mains																
Equipment	75	-	-	75	-	-	-	-	-	-	-	-	-	-	-	
Overhead	1,000	-	-	881	-	-	-	-	-	119	-	-	-	-	-	
Sewer Main	1,850	-	-	1,630	-	-	-	-	-	220	-	-	-	-	-	
Lift Stations	420	-	-	370	-	-	-	-	-	50	-	-	-	-	-	
PRV Stations	487	-	-	123	-	-	-	-	-	363	-	-	-	-	-	
Pump Stations	1,130	-	-	996	-	-	-	-	-	134	-	-	-	-	-	
Water Reservoirs	70	-	-	62	-	-	-	-	-	8	-	-	-	-	-	
Water Main	5,655	-	-	4,983	-	-	-	-	-	672	-	-	-	-	-	
Overhead																
Unallocated Overhead	252	252	-	-	-	-	-	-	-	-	-	-	-	-	-	
Existing Capital Total	39,468	23,629	1,453	11,834	-	-	50	90	15	1,922	-	-	-	475	-	
2021 Capital Budget	99,525	29,565	3,003	17,218	4,900	2,306	4,130	4,204	265	4,302	2,200	11,877	15,565	381	(392)	
2021 Opening Reserve Balances	136,283	33,019	2,919	35,690	8,213	2,601	3,953	6,203	536	26,780	16,366					
Add: Contributions and Interest	55,505	22,850	1,994	17,920	2,376	555	2,701	511	350	4,688	1,560					
Less: Appropriations																
Operating	800	-	-	130	-	-	-	110	560	-	-					
Capital	72,093	29,565	3,003	17,218	4,900	2,306	4,130	4,204	265	4,302	2,200					
Debt Repayment/Stabilization	990	990	-	-	-	-	-	-	-	-	-					
2021 Projected Closing Reserve Balances	117,905	25,314	1,910	36,262	5,689	853	2,524	2,400	61	27,166	15,726					

8546